

CIBAFI – Ivey Business School
Virtual Executive Programme
Strategic Leadership and Innovation
in Islamic Finance: Navigating
Uncertainty and Embracing AI

25th – 28th November 2024



About CIBAFI

CIBAFI is an international non-profit organisation founded in 2001 by the Islamic Development Bank (IsDB) and a number of leading Islamic financial institutions. CIBAFI is affiliated with the Organisation of Islamic Cooperation (OIC).

With over 140 members from more than 30 jurisdictions all around the world, CIBAFI is recognised as a key piece in the international architecture of Islamic finance.

In its mission to support the Islamic financial services industry growth by providing specific activities and initiatives that leverage current opportunities while preserving the value proposition of Islamic finance, CIBAFI is guided by its Strategic Objectives, which are, 1) Advocacy of Islamic Finance Values and Related Policies & Regulations; 2) Sustainability and Innovation Integration; 3) Industry Research and Analysis; and 4) Professional Development.

About Ivey Business School

The Ivey Business School at Western University, Canada is celebrating its 100th anniversary as one of North America's oldest and most established providers of business education. Ivey's mission is to develop leaders who think globally, act strategically, and address critical issues facing organizations and society, through impactful research and transformative learning experiences. Ivey is the second largest producer of business cases in the world, and the world's largest producer of Asian business cases, which are used by global business schools. In 2015, Ivey Business School partnered with the Central Bank of Bahrain to design and deliver the acclaimed Waqf Fund Leadership Grooming Programme for Islamic banks in Hong Kong and Toronto.



Programme Outline

The General Council for Islamic Banks and Financial Institutions (CIBAFI) and Ivey Business School are pleased to present the 2024 Executive Program, designed to equip senior executives in the Islamic finance industry with the strategic leadership skills necessary to navigate today's complex business environment. This four-day virtual program, spanning three hours per day, will cover critical topics including accelerating business resilience through uncertainty, leading AI-driven change in the evolution of work, and fostering responsible leadership in Islamic banking and finance. Participants will engage in interactive sessions, case studies, and discussions aimed at providing practical insights and actionable strategies to drive organizational success.

This two-day programme focuses on several important themes, including:

1. Accelerating Business Resilience Through Uncertainty

This topic focuses on developing the capacity of Islamic financial institutions to adapt and thrive amidst unpredictable and challenging environments. Emphasis will be on strategic foresight, risk management, and innovation, aligned with CIBAFI's Principles of Sustainability and Innovation Integration. Participants will explore frameworks and tools to build resilience, ensuring their organizations can withstand and capitalize on market disruptions.

2. Leading AI-Driven Change in the Evolution of Work

As artificial intelligence transforms the business landscape, leaders in Islamic finance must be adept at leveraging AI to enhance operational efficiency and strategic decision-making. This topic aligns with CIBAFI's strategic objective of industry research and analysis, offering insights into how AI can be harnessed to shape the future of work, optimize talent management, and drive competitive advantage.

3. Responsible Leadership in Banking and Finance

Responsible leadership is crucial for maintaining trust and integrity within the Islamic finance sector. This topic will cover the principles of ethical governance, sustainability, and social responsibility, in line with CIBAFI's advocacy for Islamic finance values and related policies. Participants will learn how to lead with accountability and transparency, fostering a culture of ethical behavior and long-term value creation.



Who Should Attend?

This programme is ideal for Senior Executives and Board Members from Finance and Banking, Strategy and Consulting Industries, as well as members of regulatory bodies. Our functional focus would include but not limited to the following sectors:

- Financial Services
- Risk Management
- Economics
- Banking
- Governance
- Legal and Regulatory
- Product Development Oversight
- Business Strategy/Leadership
- Innovation and Transformation
- Information and Financial Technology
- Shariah Scholars
- Business Owners

Programme Sessions

DAY 1: TRANSFORMATION THROUGH RESILIENCE

Session 1

Evolving risks in the new macroeconomic environment
(Presentation and interactive discussion)

Session 2

Managing the future of banking challenges in Islamic banks
(Workshop with small and large group discussions)

DAY 2: DIGITALIZATION AND THE EVOLUTION OF WORK

Session 3

Managing Risks in the AI Era
(Small and large group work and Interactive case discussion)

Session 4

The Evolution of Work and Talent in Islamic Finance
(Presentation, workshop and interactive discussion)

DAY 3: RESPONSIBLE LEADERSHIP IN FINANCE

Session 5

Does the Islamic Label Indicate Good ESG performance?
(Presentation and interactive discussion)

Session 6

When Strategy, Compliance, and Disruption Clash
(Small and large group work and Interactive case discussion)

DAY 4: ADAPTABILITY AND INNOVATION

Session 7

Curiosity as a Critical Leadership Trait for Agile Organizations
(PCuriosity assessment debrief and discussion)

Session 8

Turning Insights in Action



Programme Schedule

Programme starts from 1:00PM to approximately 4:00PM (Bahrain, GMT +3) daily.

Days	Sessions
25 th November 2024 (Monday)	Sessions 1 & 2
26 th November 2024 (Tuesday)	Sessions 3 & 4
27 th November 2024 (Wednesday)	Session 5 & 6
28 th November 2024 (Thursday)	Session 7 & 8

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Registration Form

Name: -----

Position: -----

Department:-----

Institution: -----

Email: -----

Mobile: -----

Telephone: -----

Nationality: -----

Country: -----

Registration Details

Early Bird Fees Per Participant:

CIBAFI Members 2,000 USD

CIBAFI Non-members 2,320 USD

Register and pay before or by 6th November 2024, to avail of
8% off the early bird.

Please send the completed form to CIBAFI Secretariat
Email:events@cibafi.org | Tel: +973-17357300 | Fax: +973-17324902